

## Index

### A

ABDA. *See* Arkansas Basin Development Association  
 Abdullah, Prince, 173  
 Abernathy, Ralph, 68  
 Abrams, General, 79, 112-113, 144  
 ACE. *See* Assistant Chief of Engineers  
 Acronyms, 22 1-222  
 Adams, **Brock**, 149  
 Adams, Carroll E., Jr. "Hap," **72, 74**  
 Advanced management course, **64-65**  
 AEA. *See* Army Engineer Association  
 AFRCE. *See* Air Force Regional Civil Engineers  
 Air-conditioned vehicles, 59-60  
 Air Force  
   construction projects, 156  
   housing construction, 30-3 1, **88-89**  
 Air Force Regional Civil Engineers, 156  
 Alaskan earthquake, 57  
 Alaska Pipeline project, 105  
 Al **Batin** District, 173-174  
 Albert, Carl, **49-50, 54, 57, 91**  
 Alexander, Clifford, 131-135, 144, **149-150, 200**  
 Anderson, Andy, 81, 87  
 Anderson Air Force Base, Guam, 14, 16  
 Andrus, Cecil, 133  
 Arkansas Basin Development Association, 50, 59, 87  
 Arkansas River  
   project, 50-53  
   salt study, 53-57  
 Armogida, S.A., 23-24, 30  
 Army construction projects, 30-3 1  
 Army Engineer Association, 198, 208, 212, 215, 219  
 Army-Navy game, 62  
 Army Real Property Management Program, 139, 154  
 Army War College, **45-46, 60**  
 Arrowhead Lake Recreation Facility, 57  
**ASA/CW**. *See* Assistant Secretary of the Army for Civil Works  
**ASA/I&L**. *See* Assistant Secretary of the Army for Installations and Logistics  
 Ashland Technology Company, 207-208  
 Assistant Chief of Engineers, 120, 122, 139-140, 142-143, 185, 202  
 Assistant Secretary of the Army for Civil Works, 97-98, 113-114, 121, **146-148, 217**

Assistant Secretary of the Army for Installations and Logistics, 148  
 Association of Graduates, 209, 2 13-2 15  
 Audubon Society, 101, 193  
 Awards, 2 15

### B

**Bachus**, Walt, 120, 128, 156, 184, 211  
 Badger, Bill, 153  
 Bag boy situation, 66  
 Bagnulo, **Aldo H.**, 37  
 Baldwin, Jess, 205  
 Baldwin, William C., iv, vii-viii  
 Balentine, Yuvonne, 117  
 Ballard, Joe, 76  
 Ballistic Missile Command, 183  
 Ballou, Ken, 112  
 Barracks design, 88-89  
 Bartek, Ronald, 73  
 Beck, Chris, 99  
 Beckman, Don, 86, 113  
 Bellmon, Henry, **51, 53, 56, 125, 207**  
 Bennett, Donald, 62-63  
 Benning, Bob, 106, 128  
 Berge, Woody, 128  
 Betts, Jim, 14, 19  
 Bevill, Tom, 115  
 Bicentennial program, **106-107**  
 Bixby, George, 16  
 Blakefield, Bill, 42  
 Blakeley, Bob, 142, 172, 199  
 Blakey, Lew, 96  
 Blaylock, Charles, 156  
 Blumenfeld, Mike, 97-98, 13 I, 144, 146, 200  
 Board of Engineers for Rivers and Harbors, 118-119, 122, 194, 217  
 Boland, Bill, 58  
 Bolling, Bud, 71  
 Bonneville project, 191-192  
 Booth, William, 63, 74  
 Boswell, James, 165  
 Boswell Dam, 54  
 Bowbells, North Dakota, 22-23  
 Boy Scouts of America, **5, 55**  
**Bratton**, Joseph, **162, 200-203, 214**  
 Britton, Frank, **42, 44**  
 Brotsman, Bill, 104  
 Bruckner, Robert, 166  
 Bryson, John, 111, 195  
 Buffalo, Oklahoma, 56-57

- Buffalo District, 150, 152  
*Building Air Bases in the Negev*, 178  
Building Research Board, 208, 212  
Bunch, Jim, 46  
Bureau of Reclamation, 49, 187, 211  
**Burnell**, Bates, 128, 142, 175, 179  
Bush, Command Sergeant Major, 41
- C
- Cadillac Desert*, 211  
Caldwell, Joe, 96  
Callaway, Howard “Bo,” 114–115  
**Camm**, Frank, 157  
Camp David agreement, 154, 174  
Cannon, Howard, 68  
Cannon, John L., 163  
Career summary, ix-x  
**Carhart**, Thomas, 63  
Carlisle Barracks, Pennsylvania, 46  
**Carlson**, Frank, 50  
**Carney**, Thomas P., 61  
Carter, Jimmy, 126, 129, 131–138, 141, 149, 154, 183, 200  
Casagrande, Arthur, 163  
Casey, Hugh, 15-17  
Cassidy, Mike, 87  
Cassidy, William, 47–49, 109  
Cavalry Division, 1st, 40-45  
Central Oklahoma project, 53-54  
CEVs. *See* Combat engineer vehicles  
C&GSC. *See* Command and General Staff College  
Charleston District, 141  
Chatfield Dam, 85, 104  
Chavez, César, 68  
Chief of Engineers  
    civil works projects, 185-204  
    internal and external relationships, 124-165  
    military projects, 166–185  
Childhood, 3-5  
China, 153, 162, 166–171, 208  
Civil engineering degree, 18-2 1  
Civil Works, Director of, 91-114  
Claims issues, 58  
Clark, James, 206  
Clarke, Frederick, 73-74, 77, 79-80, 85, 90, 92–93  
    97-98, 100, 105, 111, 121, 125, 142, 147, 161, 164, 176, 198, 214  
Clark Hill Dam, 28, 31, 89-90  
Clean Water Act, 98-100, 108, 186  
Clements, William, 176–177  
Clifton, Jack, 177  
Cochran, Charles A., 75  
Cold Regions Research & Engineering Laboratory (CRREL), 162, 166
- Collins, Michael, 218  
Combat engineer vehicles, 43  
Comenose, William, 74  
Command and General Staff College, 30, 32-33, 39  
Community relations, 56  
**Connell**, Dick, 46  
Construction Engineering Research Lab (CERL), 122, 155, 162  
Construction projects  
    Goose Bay, Labrador, 33-37  
    hospitals, 156, 184  
    Israeli airfield project, 154, 174–175, 178–183  
    Missouri River Division, 85, 88  
    Saudi Arabia, 155, 171-178  
    Vietnam, 71–72, 75–77  
Contract management, 147-148, 175–176  
Cooper, Ken, 95, 119-120, 156, 184  
“The Corps Cares” buttons, 82-83, 87, 90  
*Corps Vignettes*, 197  
Costanza, Al, 99, 206  
**Costle**, Doug, 98, 162  
Cowboy Hall of Fame, 57  
Coy, Bob, 36  
Cross, Freeman, 42, 114-116  
Cross-Florida Barge Canal, 104– 105  
Curl, Dick, 181  
Currier, Roger, 66  
Curry, William, 40
- D
- Daly, Leo, Sr., 89, 172  
Dam safety inspection program, 106, 136-137  
**Daniels**, Father Richard, 60  
*Danora*, 28  
Davison, Mike, 61  
**Dawson**, Bob, 146, 17 1  
Decorations, xi  
**DeGeer**, Myron, 49, 56  
Delbridge, Norman, 119, 183  
**DeMateo**, Frank, 153  
Department of Energy, 161– 162  
Department of State, 162  
Deputy Chief, Legislative Liaison, 65-70  
Deputy Chief of Engineers, 114-124  
Deputy Commandant, U.S. Military Academy, 62-64  
**DeQueen**, Arkansas, 57  
Dickey, Ed, 95, 147  
Dillard, Jack, 63, 74, 76, 79  
**DiMatteo**, Frank, 36  
Director of Civil Works, 9 1-1 14  
**Dirkes**, Francis, 8, 10–11, 19  
Dirksen, Everett, 68  
District Engineer of Tulsa, Oklahoma, 46-60

- Division Engineer, Missouri River Division, 79-91  
Dodge, Charles, **42, 44**  
Dodge, Roy, 44  
Dola, Steve, 95  
Dolphin, Harry, 82-83  
Domenici, Pete, 19 1  
Donnelly, Tom, **95, 205–206**  
Donovan, Jim, **72, 76, 119**  
**Dorman, Al, 207**  
Dorn, Nancy, 147  
Drake-Merritt, 36  
*Dredging Is for the Birds*, 100-10 1  
Dredging program, 100, 188, 193  
Duke, Charles, **33–34, 78**  
Dunn, Carroll, 34, 50, 53, 59  
Durham, Chuck, 89-90  
Duscha, Lloyd, **90, 96, 166, 169, 211**
- E**  
East Academic Building, West Point, 67  
East China Technical University, 170, 208  
Eastern Ocean District, 33  
Edelman, Lester, 99  
Edgar, Ernie, 72, 95  
Edmonson, Ed, 50  
Education  
    summary, xi  
    University of Iowa, 18-21  
    University of Pittsburgh, **62, 65**  
    U.S. Army Command and General Staff College,  
    32-33  
    U.S. Army War College, 45-46  
    Western Maryland College, 3-5  
    West Point, 3-13  
Egg-Lotti, Charlotta, 27  
Egypt project, 103, 153, 158, 174  
18th Engineer Brigade, 71-79  
8th Engineer Battalion, **40–45**  
EIS. *See* Environmental impact statements  
Eisenhower, Dwight, 32, 171  
Eisenhower, John, 32  
Eister, Don, 44  
Elder, John, 78  
Elkey, Robert W., 74  
Ellender, Allen, 50  
Ellis, James N., 176  
Emergency Operations Center, 164  
**EMSI. See** Engineer Management Services, Inc.  
Endangered species, 84  
Energy conservation program, 155, 196  
Engineer aviation battalions, 13-14  
Engineer Aviation Unit Training Center, **3d, 11, 13**  
Engineer equipment, 184-185  
Engineering and Construction Directorate, 140  
*Engineering News-Record*, 216  
Engineer Management Services, Inc., 207-208  
Engineer Officers Advanced Course, 2 1, 143  
Engineer School. *See* European Command Engineer  
    School  
Engineer Studies Group, **194–196**  
Engineer Topographic Laboratory, 185  
*Engineer Update*, 160  
Environment Advisory Board, 100  
Environmental Effects Committee, **2 11**  
Environmental impact statements, 84, 118, 155  
Environmental programs  
    Army program, 122-123  
    Civil Works, 96-1 **14, 185**  
    on military installations, 155, **195–196**  
    Missouri River Division, 8 1-82, 84-89  
    Tulsa Engineer District, 55  
Environmental Protection Agency, 87, 97-98,  
    **100–101, 108, 113, 161–162**  
EPA. *See* Environmental Protection Agency  
EUD. *See* Europe Division  
Eufaula Dam, 5 1-52  
European Command Engineer School, 23-26  
Europe Division, **1 19, 178**
- F**  
Facilities Engineering Directorate, 120, 140, 184  
Facilities engineer program, 156  
Faisal, Prince Nasir, 172-173  
Family history, 3  
Far East Air Forces, 15  
**Fay, Spofford, and Thorndyke, 36**  
Federal Construction Council, 2 12  
Federal Emergency Management Agency, **92, 94,**  
    164, 195-196  
Federal Water Pollution Control Act amendments,  
    **96, 98**  
FEMA. *See* Federal Emergency Management  
    Agency  
    1st Cavalry Division, 40-45  
Fisher, George, 83  
Fliakis, Perry, 156  
Flood control, 188  
Flowers, Walter, 114-116  
Flynt, Jack, 114-115, 134  
Foley, John V., 160  
Ford, Gerald, **115, 125**  
Ford, Jack, 97-98, 146  
Forrestal Building, **141–142, 153, 161**  
Fort Belvoir, 13, 21, 23, **26, 39, 120, 131, 198, 215**  
Fort Benning, 28, 30, 115, 195  
Fort Campbell, 184

Fort Carson, 81, **85**, 156  
Fort Gibson, 54  
Fort **Lawton**, **13**  
Fort Leavenworth, 23, 30, 32-33, 38, 81, 85  
Fort Leonard Wood, 76, 81, 85, 89, 198,201  
Fort McKinley, Manila, **15**,20  
Fort **McNair**, 125, 144, 155  
Fort McPherson, 28  
Fort **Myer**, 125, 200  
Fort Peck, 84, **86**, **90**, 113, 144  
Fort Riley, 81, 85  
Fort Stewart, 30  
Free, Richard **H.**, 50  
Freeman, Dave, 166, 169-170  
Fritzinger, Willard, 25  
Fulbright, J. William, 50  
Fuller, Jim, 90  
Funeral arrangements, Robert F. Kennedy, 67-68

## G

Gap Filler sites, 37  
Garrett, Lee, 116, 183  
Garrigan, Tom, 160  
Garrison Dam, 90  
Gay, Ted, 199  
**Geesay**, Ted, 129  
General Officers Branch, 40  
George, Walter, 31  
Gianelli, William, 98, 146  
Gibson, Ed, 38  
**Gilkey**, Jack, 18 1-1 82, 191  
**Gillham** Dam, 53  
Glasgow, William A., 8, 143  
Goose Bay, Labrador, **33-37**, **45**, **47-48**,**57**, **60**, **70**,  
79,153  
Graduate school, 18-2 1  
Grand River Dam Authority, 54  
Graves, Ernest, 11, 114, 128, 130, **132-133**, 146,  
179  
Gray, George, 116, 172  
**Gribble**, William, 97-100, 106, **111**, 113-114,  
**116-128**, 153, 161, 184, 199,201  
Griffith, Harry, 72-73, 201  
Groves, Richard, 92-94  
Guam, **14-16**, **26**  
Guest, Jim, 33-34  
Gurney, Mark, 95  
Guthrie, Oklahoma, 57  
Guy F. **Atchinson**, 180

## H

**Haig**, Alexander, 62-63, 177  
**Hallock**, Duncan, 44  
**Hamblen**, Arch, 165

Hambrick, Frances, 29  
Hamner, Becky, 99, 108  
Hamner, Steven, 38  
Harbridge House, 55  
Harris, Fred, 51  
Harris, Patricia, 166  
Harris, Sir William, 210  
**Hartwell** Dam, 28, 31  
Hatch, Henry J., 71, 163, 214  
Hawthorne, Major, 42  
Hayes, Thomas, IV, 63  
Hays, Jim, 77  
**Hébert**, Edward, 67  
Heiberg, **Vald**,**75**, **99**, 110, 146, 163, 165, 171, **210**,  
214-215  
Helms, Dave, 47, 53, 59  
Hennessy, Dick, 33, 37, 39-40  
Hepatitis, 42  
Heuvelmans, Martin, 105, 160  
Hicklin, Tom, 95  
Historical Foundation, **196-198**, 208, 212  
“Hit list” of water resource projects, 132-133  
**Hoey**, Wayne, 42  
Hoffman, Martin, 125, 148-149  
Hoisington, Elizabeth, 165  
Holland-American Industry Group, 205  
**Holle**, Charles, 28, 30, 210  
Hollings, Ernest, 141, 150  
Hospital construction, 156, 184  
Hottenroth, Jim, 12, **15-16**  
Housing and Urban Development (HUD), 103, 162,  
166  
Howard, Newman, 72  
Hruska, Roman, 85, 193  
Hubbard, Marie, 15  
**Huffman**, **Jeanine**, 95, 128  
Humphreys Engineer Center, 127, 140-14 1  
Hunter, Bob, 55  
Hunter, Marilyn, iv  
Huntsville District, **141**  
Huntsville educational facility, 111, 194-195  
Hurricane Agnes, 9 1-94, 107  
Hutchinson, Kansas, 56  
Hydropower study, 187

## I

**ICOLD**.*See* International Committee on Large  
Dams  
Indian Bend Wash, 187, 192  
Indian Nations Council, Boy Scouts, 55  
Ingwersen, Glenn “Dutch,” 8, 14, 18-20  
International Committee on Large Dams, 136, 157,  
210-211  
International navigation projects, 102-103

International Projects Office, 153–154  
**Islen, Don**, 156  
 Israeli airfield project, 154, 174-175, 178-183  
 Italy program, 116  
**Itchner, Emerson**, 19, 38–40, 190

**J**

*Jack Armstrong, The All-American Boy*, 28  
 Jacobs, Bob, 128  
 Jannarone, Johnny, 6 1  
 Jeffries, John, 165  
 Jenna, William **W.**, 20  
 Jewett, Richard L., 8, 25  
 Johnson, Harold **K.**, 69  
 Johnson, James, 165, 180–18 1, 208  
 Johnson, Lyndon, 50–52, 55, 66  
 Johnson, Melvin, 7 1  
 Johnson, Wendell, 89  
 Johnston, Bennett, 189  
 Jones, Bob, 114-115  
 Jordan, Bob, 66  
 J.W. Morris, Ltd., 205-207

**K**

Karabatsos, Gus, 84  
 Kelley, John, 37  
**Kelley, Roy**, 39  
 Kelly, James, 95  
 Kern, Sam, 72, 128, 160, 185  
 Kennedy, John F., 51  
 Kennedy, Robert F., 67-68, 70  
 Kerr, Robert, Jr., 69, 112  
 Kerr, Robert S., 47–50, 53  
 Kerr Foundation, 68  
 Kewitt, Peter, 89  
 Khalid, King, 173-174  
 King, Geraldine. See Morris, Geraldine King  
 King, Martin Luther, 70  
 King Khalid Military City, 173, 175-176  
**Kingman** Building, 99, 127  
 Knapp, James, 33–35, 37  
 Knight, Dana, 57  
 Koch, **Dwayne**, 210  
**Koisch, Frank**, 34, 100, 119, 178, 193  
 Korean War and the 1st Cavalry Division, 40-46  
 Kroesen, Fritz, 1 19, 130

**L**

Lake **Eufala**, 57  
 Lamers, Ethel, 70  
 Lamp, Russ, 124, 128  
**Lampert, James**, 61  
 Lance, Bert, 133, 145

Landing ships, tanks, 14  
 Lansing, Olga, 153  
**Lawhun, Gene**, 96, 152  
 Legislative Liaison, Office of the Secretary of the  
 Army, 65-70  
**LeMay, Curtis**, 15  
 Leonard, Ray, 160, 206, 208  
**LeTellier, Carroll**, 72-73, 114-116, 119, 122, 178,  
 201  
 Lewis, Ben, 164, 180-182  
 Liddy, John, 46  
 Lincoln, George, 92  
 Lindsay, John, 68  
 Lines of communication program, 71–72, 75–77  
 Li Rei, 166-167, 170  
 Little, Lee, 92  
 Little River system, 54  
 Littleton, Colorado, 103-104  
 Lock and Dam 26, 101-102, 118-119, 148-149,  
 161, 189  
 LOC program, 71–72, 75–77  
 Lord, Gary, 115-116  
 Losche, Robert, 189  
 Loschialpo, Ralph, 128  
**LSTs**. See Landing ships, tanks  
 Ludwig, Dan, 150

**M**

MacArthur, Douglas, 15, 126  
 MacArthur, Mrs., 144  
 MacArthur Castles, 125, 144, 199  
**MacDill** Air Field, Florida, 11, 13-14  
 Management award, 55  
 Management course, University of Pittsburgh,  
 62-65  
 Marco Island development plan, 117-118  
**Markel, Joe**, 144  
 Marriage, 18  
 Marsh, Jack, 115  
 Marshall, Robert C., 72, 128, 134  
**Mashour, Mashour Ahmed**, 102-103, 174  
 Master's degree, 18-21  
**Mathe, Robert E.**, 8, 44, 46, 143  
 Maynard, Charlie, 52  
 McBride, Don, 48–50, 52, 68, 11 1-1 12  
 McClellan, John, 49, 68  
 McClellan-Kerr navigation project, 50  
 McConnell, Richard **E.**, 34, 201  
**McElhenny, John**, 92  
 McGee, Frank, 105, 160  
**McGiffert, Mr.**, 69, 179  
 McGinnis, Charles I., 127, 136, 141, 152, 187, 201,  
 207

- McGrath, David J.**, 216  
**McGuinness, William V., Jr.**, 15  
McIntyre, Jim, 137-138, 145, 200  
McIntyre, Ken, 99, 108  
**McMurren, Bill**, 176  
**McNabb, Joe**, 180  
**McNeely, Fred**, 116, 180, 183  
"M-Day," 42-43  
Media image of the Corps of Engineers, 158-161  
Mediterranean Division, 178  
Meyer, E.C., 150, 155, 181  
Middle East Division, 172  
Military programs  
    Goose Bay, Labrador, 33-37  
    hospital construction, 184  
    Israeli airfield project, 174-175, 178-183  
    Missouri River District, 85, 88  
    MX program, 183  
    Russia, 103-104, 166  
    Saudi Arabia program, 153, 171-178  
    support to Army and Air Force, 154-155  
    Vietnam, 71-72, 75-77  
Military Programs Directorate, 122, 140, 142-143  
Miller, Jim, 42, 44  
Mills, Wilbur, 50  
**Milner, Walker**, 15  
Mine detection, 185  
Mississippi River flood, 107  
Missouri River Division, 21, 79-91  
Mobilization support, 154-155  
Moellering, John, 41  
Mondale, Walter, 135, 166  
Monroney, Mike, 48  
Moody, Lester, 31  
**Morelli, Don**, 130  
Morris, Geraldine King, 15, 17-21, 23-25, 28, 30, 33, 35, 46-47, 49, 59-60, 63, 69-70, 73, 80-81, 90, 92, 127, 131, 143-144, 174, 200, 204, 206, 211, 213, 220  
Morris, John, 24, 27, 34, 46, 55, 59-60, 62-63, 70, 80, 90, 125-126, 143, 220  
Morris, Susan, 18, 23-24, 34, 46, 56, 59-60, 62-63, 70, 80, 125, 127, 220  
Morrison Knudsen, 175-176  
Mount Saint Helens, 164  
Mount Santa Rosa, 16  
Mouton, Locklin L., 50, 96, 99, 159-160  
Moynihan, Daniel Patrick, 191  
MRD. *See* Missouri River Division  
M-16 rifle problem, 66  
**Murden, Bill**, 102, 166, 169, 189, 195  
**Murdock, Ken**, 96  
Murnau, Germany, 23-27  
Muskie bill, 96  
MX program, 183  
N  
National Academy of Engineering, 194, 208, 212-215  
National Environmental Policy Act, 80-82; 87, 89, 96, 98-101, 108, 110-111, 113-114, 118, 122, 186  
National Guard Headquarters, Saudi Arabia, 172-174  
National Waterway Foundation, 212  
Natural disasters, 164  
Navigation projects, 102-106  
NEPA. *See* National Environmental Policy Act  
**Newcomb, Clyde**, 36  
New Melones Dam project, 180, 192  
*New York Times*, 159  
Nichols, Mrs., 115-116  
Nixon, Richard, 83, 87, 103, 105, 153, 166  
Noah, Max, 182  
Noble, Charles "Chuck," 101, 107  
Nonstructural water resource solutions, 103-104  
North American Air Defense Command, 81, 85  
North Atlantic Division, 33, 180  
North Field, Guam, 14, 16  
North Platte, Nebraska, 22  
Nuclear weapons course, 32  
O  
OCE. *See* Office of the Chief of Engineers  
**O'Donald, Ed**, 75  
Office of Emergency Preparedness, 93-94  
Office of Management and Budget, 100, 108, 112, 137, 144-146, 200  
Office of the Chief of Engineers, 33, 37-40, 46-49, 56, 59-60, 74, 91-92, 94, 97, 100, 120, 123, 127, 138-140, 146-147, 151, 180, 190, 195, 204  
Ohio River, 101  
O&M. *See* Operations and maintenance program  
OMB. *See* Office of Management and Budget  
Oolagah Dam, 59  
"Operation Last Chance," 76  
"Operation Snowbound," 21-23  
Operations and maintenance program, IO 1, 108-109, 123  
Optima project, 57  
**Orrell, George**, 164, 195-196  
**O'Shei, Don**, 181  
P  
Pacific Air Command, 15  
Page, Bob, 109, 146-147, 162  
**Pak-Ai Orphanage**, 44  
Panama Canal, 177  
Panjiakou Power Station, 168

- Panmunjom, Korea, 45  
**Pappen**, Warren, 160  
 Parfitt, Hal, 75, 177  
 Parker, David S., **15, 44, 7** 1, 73-75, 195  
 Parse, Mel, 49  
 Partek, 206  
 Patton, George, Jr., 119  
 Pavement Consultancy Service, 205-206  
 PCS. *See* Pavement Consultancy Service  
 Pearl Harbor, 6  
 Peel, Wesley, 201  
 Pendergast, Pat, **82-83, 89-90**  
 Penney, Howard, **47-48, 63, 65-70**  
 Pensacola project, 54  
 Pentomic division organization, **44-45**  
 Perini, 180-181  
 Permanent International Association of Navigation  
   Congresses, 102-104, **157, 208, 210, 214**  
 Personnel management, **38-40, 45**  
 Peterson, Pete, 15  
 Peterson, Roger, 128, 193  
 Philippines and the Pacific Air Command, 15  
 Phillips, James, 8, 10-1 **1**  
 PIANC. *See* Permanent International Association of  
   Navigation Congresses  
 Pick, Lewis A., 21, 28, 79, 82, 124, 190  
 Pierson, Helen, 82  
 Pine Creek Dam, 54  
 Pine Tree Network, 37  
 Planning Research Corporation, 163, 207  
 Ploger, Robert R., **38-39, 78**  
 Ponca Tribe (Oklahoma), 57, 125  
 Post-retirement career, 204-2 15  
 PRC. *See* Planning Research Corporation  
 Prentiss, Lou, 92, 119  
 Presidential dedications, standing operating  
   procedures for, 52  
 Princess Anne, Maryland, 3  
 Privatization initiative, 109-110  
 Pro bono work, 213  
 Procurement officers, 58-59  
 Promotions  
   brigadier general, 68  
   colonel, 44-46  
   history, x  
   lieutenant colonel, 29-30  
   lieutenant general, 125  
   major, 24  
   major general, 90  
 Public Affairs Office, 160  
 Public hearings, 54-55  
 Public relations, 56, 158-16 1  
 Pulaski Building, 107, 142
- Q  
 Quinn, Jack, 128
- R  
 Randolph, Jennings, 203  
 Rathburn, Vincent, 102  
 Raymond, Danny, 85, 114, 122  
*Reader's Digest*, 159  
 Real estate issues, 54, 59  
 Real property management program, 139, 154  
**Rebh**, George, **72, 89, 128**  
 Recreation projects, 88  
 Red River project, 53-54  
 Regimental Tactical Officer, U.S. Military  
   Academy, 6 1-62  
 Reisler, Irv, 95  
 Reissner, Mark, 21 **1**  
 Renshaw, Clarence, 33  
 Reorganization of Combat Infantry Division, 4 1  
 Repairs and utilities program, 15  
 Reserve Officer Training Corps, 20  
 Resor, Stanley, 66-67, 73  
 Resources Management Office, 128-130  
 Retirement  
   ceremony, 199-200  
   post-retirement career, 204-2 15  
 Rhea, Frank "**Snuffy**," 33  
 Rhodes, John Jacob, 192  
 Richard B. Russell Dam, 3 1  
 Rivers, Mendel, 66-67, 156  
 Riyadh, Saudi Arabia, **116, 172, 176-177**  
 Robertson, George, 176  
 ROCID Division, 41  
 Rock Island Arsenal, 85  
 Rocky Mountain Arsenal, **81**  
 Rogers, Bernard **W.**, 8-9, 12, **30, 62, 88, 129-130,**  
   148, **150-151, 155, 177, 185**  
 Rollins, Andrew, 78, 106  
**Roos**, William, 14, 20  
 Roosevelt, Franklin, 3, 83  
 Roper, William, 78  
 ROTC unit, 20  
 Royal Dutch Shell, 205  
 Royal Volker **Stevin**, 204-205  
 Ruckelshaus, William, 87, 98  
 Russell, Richard, 28, 31  
 Russia and construction projects, 103-104, 153,  
   166
- S  
 Safer, Morley, 160  
 Saint John, Adrian, II, 218  
 Saint Patrick's Cathedral, New York, 67-68

- Salt study (Arkansas River), 53-57  
SAME. *See* Society of American Military Engineers  
Sam **Whan**, 158, 175  
Santecrose, Command Sergeant Major, 72  
Sari, Helen, 213  
Saudi Arabia program, 116, 153, 155, 158, 171-178  
Savannah, Georgia, 27-3 1  
Sawyer, **K.T.**, 19, 38, 57  
Schlesinger, Dr. James, 141  
Schroeder, Daniel **R.**, 198  
Schubert, Frank **N.**, 178  
Scott, Richard, 6 I-62  
Scottsdale, Arizona, 192  
Section 404 program, 98-100, 108, 186  
**Selman**, Mr., 56-57  
Seltzer, Manning, 59, 84, 99, 128, 190, 198  
Seltzer and Rosen, 208  
Senate Armed Services Committee, 67  
Sergeant, Howard, 95  
Sergeant, Meg, 194  
*Sergeant Floyd*, 106-107  
Settle, William, 57  
7th Division, 40  
**Shay**, Mrs., 179  
**Shimen** Power Station, 167  
Shoemaker, Robert, 130  
**Shrader**, Henry, 73, 78-79  
Silver Anvil, 106, 160  
Simpson, Alan, 191  
60 *Minutes*, 160  
Skidmore, Frank, 20  
Smith, Dr. Mark, 209  
Smith, Jim, 95  
Smith, Tony, 57  
Smith, Walter, 92  
Society of American Military Engineers, 155, 198, 211  
Solomon, Morton, 33-34, 37  
SOPs. *See* Standing operating procedures  
Southern Hills Country Club, 55  
**Sprewell's** Bluff project, 135  
Standing operating procedures for presidential dedications, 52  
Steinberg, **Bory**, 95  
**Stennis**, John, 106, 125, 136, 142, 191  
Stewart, Bill, 195  
Stillwell, Richard, 71, 77, 208  
Strategic Air Command, 14, 81  
Strategic Planning Group, 195  
Strong, Pat, 28  
Suez Canal project, 102-103, 153, 158, 174  
Sugar Bowl, 67  
Sullivan, Jack, 57  
Sultan, Prince, 173  
Susquehanna District, 9 1-94  
**Svore**, Jerry, 87  
Swaiko, Alex, 95
- T**  
**Taco** Dam, 136  
**Tarbox**, Bob, 14, 61, 71  
Taylor, Bill, 129  
**Tener**, Bob, 42  
Tennessee-Tombigbee project, 102, 122, 133, 138, 159, 161, 189-191  
Tennessee Valley Authority, 48, 166  
Texas City disaster, 17  
3d Engineer Aviation Unit Training Center, 11-1 3  
13th Engineer Battalion, 40  
Three Gorges Dam, 166-167, 169-170  
Thurman, Max, 61-62  
**Thurmond**, Strom, 28  
Timblin, Lloyd, 21 1  
*Today Show*, 105, 160  
Tofani, Joe, 95, 101, 109, 145, 152-153, 161, 189, 206  
Tokyo, Japan, 15, 17, 20, 23, 44, 71  
**Toohy**, Mike, 95  
**Toups**, John, 207  
Train, Judge Russell, 98  
Train, William, 46  
**Trainor**, Charlie, 28  
Truman, Harry, 21  
Truman Dam, 84  
**Tucker**, Lem, 161  
Tulsa Engineer District, Oklahoma, 47-61
- U**  
Uniform Committee, U.S. Military Academy, 63-64  
University of Iowa, 17-21  
University of Maryland, 170, 205-206, 208-209  
University of Pittsburgh, 62, 65  
University of Vermont, 209-210, 213-214  
Upper Mississippi River Commission, 102  
Urban studies program, 86, 193  
U.S. Army, Europe, 119  
U.S. Army Strategic Air Force, 14  
U.S. Committee on Large Dams, 208, 210-211, 214  
U.S. Congress, relationship with, 138, 152  
U.S. Military Academy, 12, 18, 39, 60-65, 67, 80, 208-209, 2 15  
USAREUR. *See* U.S. Army, Europe  
USASTAF. *See* U.S. Army Strategic Air Force  
USCOLD. *See* U.S. Committee on Large Dams
- V**  
**Valenti**, Jack, 51  
Value engineering, 55, 88

- Van Autreve, Leon L., **41, 75**  
 Vehicles, air-conditioned, 59-60  
 Velsmid, Helen, 128, 133  
 Verdigris River, 59  
**Vessey**, John, 97, 130, 199-200  
 Veysey, Victor, 97-98, 104, 122, 146  
 Vietnamization program, 77  
 Vietnam War  
     18th Engineer Brigade, 7 1-79  
     helicopter accident, **74, 79**  
     impact of build-up on West Point cadets, 63  
     protest movement, 69-70  
     troops build-up, 66
- W**
- Waggoner, Jack, 72  
 Walden, Don, 19 1  
 Walker, George, 85  
 Wall, John, 72, 101, 163, 180-182  
 War College, **38, 40, 44-46**  
 Washington, D.C.  
     Chief of Engineers, 124-204  
     Deputy Chief of Engineers, 1 14-124  
     Director of Civil Works, 91-114  
     Legislative Liaison, 65-70  
     post-retirement career, 204-215  
 Water Resource Development Act, 104  
 Water Resources Act of 1986, 146  
 Water Resources Congress, 86-87, 101, 206, 208, 212  
 Water Science and Technology Board, 208, 212  
*Water Spectrum*, **116**, 145  
*Waterway Productivity*, 2 12  
 Waterways Experiment Station, 100, 120, 162-163  
 Waterways study, 187-188  
 Watson, Jack, 134-135  
 Waurika Dam, 49  
**Weinert**, Don, 40, 122, 155, 195-196  
 Weizmann, Ezer, **182**  
 Wells, Richard, 116, 172
- WES. See Waterways Experiment Station  
 West, John C., 174  
 Western Maryland College, 3-5  
 Westmoreland, William, **66, 69**  
 West Point, New York, 3-13, 19-20, **32, 60-65, 67**, 70-71, 128, 143, **165, 208-209, 213-214**  
 West Point Dam dedication, 114-116  
 Wetherall, Stewart, 72  
 Weyand, Fred, 69, 125, 129  
 Wheelock, Gray, 61  
 Wherry housing, 31  
 Whitehead, Ennis, **15, 20**  
 Wichita, Kansas, 49  
 Wilhoyt, Ellis E., 28-30  
 Wilkinson, Bud, **51**  
 Williams, Arthur E., 72, 140, 214  
 Williams, Torrey, **116**  
 Willis, Homer, 95-96, 102  
 Wilmington, North Carolina, 20  
 Wilson, "Babe" Francis, 50, 59  
 Wilson, Drake, 149  
 Wilson, Walter **K.** "Weary," **28, 47**, 50, 55, 197  
 Witczak, Dr. Matthew, 205-206  
 World War II, 6, 10, 13  
 Worthington, Fayette L., 15  
 Wray, Bill, 139-140, 143, 177, 180, 183  
 WRC. See Water Resources Congress  
 Wright, Jim, 50  
 Wujiangdu Power Station, 167
- Y**
- Yangtze River, 167, 169-170  
 Yerks, Bob, 62  
 Young, Crawford "Jug," 23  
 Young, Mason, 36  
 Youth Improvement Program, 66
- Z**
- Zais**, Mel, 71, 77