

CHRONOLOGY

- 1917 Born in Baltimore, MD, 24 July
- 1939 Received A.B. degree, Johns Hopkins University
- 1939-1940 Worked for the National Institute of Public Affairs in the Division of Administrative Management of the Bureau of the Budget
- 1940 Received Harvard Fellowship at the Graduate School of Public Administration
- 1941 Received M.P.A. degree, Harvard University
- 1941-1942 Research technician for the National Resources Planning Board
- 1942-1946 Served in the U.S. Navy
- 1946 Budget analyst, Dept. of the Navy
- Resumed studies at Harvard
- 1948 Appointed to the First Hoover Commission as a water resources analyst for the Natural Resources Task Force
- 1948-1954 Nontenured professor of political science, Harvard University
- 1949 Received Ph.D. degree, political science, Harvard University
- Published "Gauging Administrative Responsibility," Public Administration Review, Vol. 9, No. 3
- Published "The Lobby That Can't Be Licked: Congress and the Army Engineers," with Robert De Roos, Harper's (Aug)
- 1949-1950 Director, survey unit conservation and development, Connecticut "Little Hoover" Commission
- 1950 Published "Administering the CVP," California Law Review, Vol. 38

Published "Congress and Water Resources," American Political Science Review, Vol. 44, No. 3

- 1950-1951 Director, survey unit conservation agencies, Massachusetts "Little Hoover" Commission
- 1951 Published Muddy Waters: The Army Engineers and the Nation's Rivers (Harvard University Press)
- Presented paper on the President's Water Resources Policy Commission to the American Political Science Association entitled "An Evaluation of the Commission's Recommendations for Administering Water Development"
- Visiting professor of political science, University of California at Berkeley
- 1951-1952 Consultant to the President's Materials Policy Commission
- 1952 Social Science Research Council Study, "Gaps in Our Knowledge of Resources Development and Conservation"
- 1953 Published "In Accord With the Program of the President? An Essay on Staffing the Presidency," Public Policy, Vol. 4
- 1954 Published "Protecting Nature's Reservoir," Public Policy, Vol. 5
- Appointed tenured professor of government, Harvard University
- 1954-1959 Secretary of the Graduate School of Public Administration, Harvard University
- 1955 Guggenheim fellow
- Visiting professor of political science, University of Puerto Rico
- 1955-1965 Director, Harvard Water Program
- 1959 Published Area and Power: A Theory of Local Government, with Ylvisaker, Wood, Willbern, Dupre, Hoffman, and Huntington (The Free Press)

- 1960 Published "Anglo-American Water Law: Who Appropriated the Riparian Doctrine?" with Hiller B. Zobel, Public Policy, Vol. 10
- 1960-1961 Fulbright research fellow, Spain
- 1961 Faculty research fellow, Social Sciences Research Council
- 1962 Published Design of Water-Resource Systems: New Techniques for Relating Economic Objectives, Engineering Analysis, and Governmental Planning, with Hufschmidt, Dorfman, Thomas, Marglin, and Fair (Harvard University Press and Macmillan)
- 1963-1967 Chairman of Dept. of Government, Harvard University
- 1965 Report to U.S. Army Corps of Engineers on "Testing New Techniques for Water Resources Planning," with Hufschmidt and others
- 1966 Published "Benefit-Cost Analysis: Its Relevance to Public Investment Decisions," Quarterly Journal of Economics, Vol. 80
- 1968 Published "Conservation of Natural Resources: Social and Political Aspects," in International Encyclopedia of the Social Sciences
- 1970 Published "Public Investment Planning in the United States: Analysis and Critique," Public Policy, Vol. 18, No. 2
- 1971 Consultant to the Bureau of Reclamation
- 1977 Published . . . And the Desert Shall Rejoice: Conflict, Growth, and Justice in Arid Environments, with Raymond L. Anderson (MIT Press)
- Published A Simulation of Irrigation Systems, with Raymond L. Anderson (USDA, Technical Bulletin No. 1431, 3d rev. ed.)
- 1983 Published Congress and the Common Good (Basic Books)

1983

Coauthored "Report to the People's Republic of China. Vol. I: Simulation of Irrigation Systems; Vol. II: A Mathematical Model for the Conjunctive Use of Surface and Ground Water," with Anderson, Fiering, and Yuan